

Financial Statements

December 31, 2018 and 2017

(With Independent Auditors' Report Thereon)



KPMG LLP 345 Park Avenue New York, NY 10154-0102

Independent Auditors' Report

The Board of Directors LICR Fund, Inc.:

We have audited the accompanying financial statements of LICR Fund, Inc., which comprise the balance sheets as of December 31, 2018 and 2017, the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of LICR Fund, Inc. as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended, in conformity with U.S. generally accepted accounting principles.



Emphasis of Matter

As discussed in Note 2 to the financial statements, LICR Fund, Inc. adopted Accounting Standards Update No. 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, during the year ended December 31, 2018. Our opinion is not modified with respect to this matter.



May 15, 2019

Balance Sheets

December 31, 2018 and 2017

Assets		2018	2017
Cash and cash equivalents	\$	12,941	94,140
Interest and dividends receivable		485,266	459,118
Other receivables		66,686	63,905
Investments (notes 3, 4, and 5)		1,394,772,956	1,482,618,201
Total assets	\$	1,395,337,849	1,483,235,364
Liabilities and Net Assets			
Liabilities:			
Accounts payable and accrued expenses	\$	851,197	2,397,191
Administrative service fees payable to affiliate (note 6)		751,005	671,739
Total liabilities		1,602,202	3,068,930
Net assets without donor restrictions	-	1,393,735,647	1,480,166,434
Total liabilities and net assets	\$	1,395,337,849	1,483,235,364

See accompanying notes to financial statements.

Statements of Activities

Years ended December 31, 2018 and 2017

		2018	2017
(Losses) revenue: Net investment (loss) return Contributions	\$	(44,468,087) 38,765	249,447,649 41,324
Total (losses) revenue		(44,429,322)	249,488,973
Expenses and transfers: Administrative expenses (note 7) Transfers to Ludwig Institute for Cancer Research Ltd (note 1)	<u>-</u>	(1,616,799) (40,384,666)	(1,489,926) (63,701,071)
Total expenses and transfers		(42,001,465)	(65,190,997)
(Decrease) increase in net assets		(86,430,787)	184,297,976
Net assets without donor restrictions at beginning of year		1,480,166,434	1,295,868,458
Net assets without donor restrictions at end of year	\$	1,393,735,647	1,480,166,434

See accompanying notes to financial statements.

Statements of Cash Flows

Years ended December 31, 2018 and 2017

	_	2018	2017
Cash flows from operating activities:			
(Decrease) increase in net assets	\$	(86,430,787)	184,297,976
Adjustments to reconcile (decrease) increase in net assets to net cash used in operating activities:			
Net realized gains on investments		(101,798,041)	(68,763,141)
Net unrealized depreciation (appreciation) of investments		143,845,338	(183,635,615)
(Increase) decrease in interest and dividends receivable		(26,148)	31,729
Increase in other receivables		(2,781)	(8,064)
(Decrease) increase in accounts payable and accrued			
expenses		(1,545,994)	1,446,836
Increase in administrative service fees payable	_	79,266	56,347
Net cash used in operating activities	_	(45,879,147)	(66,573,932)
Cash flows from investing activities:			
Proceeds from sales of investments		576,588,109	559,846,273
Purchases of investments	_	(530,790,161)	(493,618,336)
Net cash provided by investing activities	_	45,797,948	66,227,937
Net decrease in cash and cash equivalents		(81,199)	(345,995)
Cash and cash equivalents at beginning of year	_	94,140	440,135
Cash and cash equivalents at end of year	\$ _	12,941	94,140

See accompanying notes to financial statements.

Notes to Financial Statements December 31, 2018 and 2017

(1) Organization

LICR Fund, Inc. (the Fund) is a nonprofit corporation incorporated in the state of Delaware. The Fund was established solely to further the charitable and scientific purposes of the Ludwig Institute for Cancer Research Ltd (the Institute) by receiving, holding, and investing funds on behalf of the Institute. Funds are transferred to the Institute on a monthly basis, as requested. The Institute is a Swiss nonprofit stock company. The Fund is a membership corporation with no authority to issue capital stock. The members of the board of directors of the Institute are the members of the Fund and constitute the board of directors of the Fund. The Fund commenced operations upon the receipt of gift without donor restrictions of \$500 million on July 31, 1990, with additional gifts without donor restrictions of \$24 million and \$48 million received in 1991 and 1992, respectively.

(2) Summary of Significant Accounting Policies

The significant accounting policies followed by the Fund are described below:

(a) Basis of Presentation

The financial statements of the Fund are prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles. The Fund utilizes the U.S. dollar as both the functional and reporting currency.

(b) Use of Estimates

The preparation of financial statements in accordance with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. The significant estimates made in the preparation of these financial statements include the fair value of alternative investments. Actual results could differ from those estimates.

(c) Fair Value

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction among market participants on the measurement date. The three levels of the fair value hierarchy are as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that
 a reporting entity has the ability to access at the measurement date or published net asset value for
 certain investments with characteristics similar to mutual funds.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the asset or liability.

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement.

Notes to Financial Statements December 31, 2018 and 2017

(d) Investments

Investments with readily determinable fair values in debt and equity securities are reported at fair value based upon the last quoted market price or published net asset value for certain investment funds with characteristics similar to a mutual fund.

Publicly traded investments are valued at the last reported sales price on the date of valuation, as quoted on major securities exchanges. Securities that are not traded on major securities exchanges are valued based on quotations received from leading vendors. Forward foreign currency contracts are valued based on the average of closing bid and asked quotations from banks and brokers. Pooled investments are funds that are not held at the Fund's custodian bank. These funds are part of multiple investors' commingled funds, which are invested in one or more asset classes by a fund manager. These investments are valued at their closing published net asset value per share on the valuation date, which is their redeemable value.

The Fund invests in limited partnerships formed for the purpose of earning returns from alternative investment strategies. Investments in limited partnerships held by the Fund are reported at net asset value as a practical expedient for fair value, which generally represents the Fund's proportionate share of the net assets of the investee partnerships as reported by them and reviewed by management for reasonableness.

The underlying partnerships in which the Fund invests may hold nonmarketable securities, the fair value of which has been determined by the general partners of the respective partnerships. The Fund's proportionate share of net asset values may differ significantly from the fair values that would have been used had a ready market existed. The Fund's proportionate share of the change in values of the investee partnerships is recorded as an increase or a decrease in unrealized appreciation (depreciation) of investments in its statements of activities.

Investments in mutual funds are valued at their closing published net asset value per share on the valuation date, which is their redeemable value.

(e) Foreign Currency Transactions

Assets and liabilities denominated in foreign currencies are translated into U.S. dollars at the closing middle rate of exchange at December 31.

Interest income is translated at the average rate of exchange for the month in which such income was earned. Dividend income is translated at the prevailing foreign exchange rate on the ex-dividend date.

Purchases and sales of investment securities are translated at the rate of exchange prevailing on the respective dates of such transactions.

Realized and unrealized foreign exchange gains and losses include gains and losses on foreign currency transactions and changes in the value of other assets and liabilities arising as a result of changes in exchange rates.

Transfers to the Institute are made in various currencies as requested by the Institute and are translated with average monthly conversion rates as published by the Swiss VAT administration.

Notes to Financial Statements December 31, 2018 and 2017

(f) Securities Transactions and Investment Income

Securities transactions are recorded on the trade date. Realized gains and losses from securities transactions are calculated on an average-cost basis. Dividend income is recorded on the ex-dividend date, and interest income is recorded on the accrual basis. Realized gains and losses and changes in unrealized gains and losses in investments are included in investment gains in the accompanying statements of activities.

(g) Cash and Cash Equivalents

Cash and cash equivalents consist of cash and money market instruments, except for those instruments held by investment managers for long-term investment purposes.

(h) Forward Foreign Currency Contracts

The Fund enters into forward foreign currency contracts in order to hedge its exposure to changes in foreign currency exchange rates on its assets and liabilities denominated in foreign currency. A forward contract is a commitment to purchase or sell a foreign currency at a future date at a negotiated forward rate. Risks associated with such contracts include the movement in the value of the foreign currency relative to the U.S. dollar and the ability of the counterparty to perform. The fair value of the contract will fluctuate with changes in currency exchange rates. The gain or loss arising from the difference between the settlement value of the foreign currency purchased or sold under the contract and the fair value of such currency is included in investment gains (losses).

(i) Taxes

The Fund qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code and, accordingly, is not subject to federal income taxes on its activities that contribute substantially to its tax-exempt purposes, and is a supporting organization under Section 509(a)(3) of the Internal Revenue Code.

The Fund recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Income generated from activities unrelated to the Fund's exempt purpose is subject to tax under Internal Revenue Code Section 511. The Fund did not recognize any unrelated business income tax liability for the years ended December 31, 2018 and 2017.

Withholding taxes on foreign dividends and interest have been provided for in accordance with the applicable country's tax rates. Dividend and interest income is presented net of any applicable withholding taxes.

(j) Risks and Uncertainties

The Fund invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and could materially affect the amounts reported in the balance sheets.

Notes to Financial Statements December 31, 2018 and 2017

(k) Functional Allocation of Expenses

The Fund presents expenses by function and natural classification. Natural expenses are accounted for on a direct cost basis to the function upon which the expense is incurred. Expenses directly attributable to generating investment returns are considered investment expenses and are reported as part of net investment return. Those expenses attributable to general administration of the Fund are reported as administrative expenses. Transfers to Ludwig Institute for Cancer Research programs are funded through net investment return.

(I) New Accounting Pronouncement

During 2018, the Fund adopted ASU 2016-14, Not-for-Profit Entities (Topic 958): *Presentation of Financial Statements of Not-for-Profits Entities* (ASU 2016-14). ASU 2016-14 reduces the number of net asset classes from three to two: net assets without donor restrictions, previously reported as unrestricted net assets of \$1,480,166,434, and net assets with donor restrictions, previously reported as temporarily restricted net assets and permanently restricted net assets. The standard also clarified what activities are considered direct internal investment expenses and requires that only activities that represent direct conduct or direct supervision of the strategic and tactical activities involved in generating investment return be netted against investment return. \$2,544,848 of direct internal investment expenses, which were previously reported as administrative expenses and service fees in 2017, have been reclassified to net investment return. Furthermore, it expands the quantitative and qualitative disclosures regarding liquidity and availability of resources and requires expenses to be reported by both their natural and functional classification in one location. The Fund applied the changes retrospectively.

(3) Investments

Investments, at fair value, held at December 31, 2018 and 2017 were as follows:

	_	2018	2017
Level 1 investments:			
Cash and cash equivalents:			
U.S. dollars	\$	10,327,672	17,134,288
Foreign currencies		2,117,217	947,120
Equity investments:			
Domestic		27,495,377	40,454,849
Foreign		36,734,819	52,417,324
Fixed-income investments:			
Government		28,409,937	30,696,123
Corporate		5,586,462	10,404,409
Investments at published NAV		141,827,906	187,525,530
Due from brokers, net		17,210,295	55,083,120
Net unrealized losses on foreign currency contracts	_	(62,798)	(369,764)
	_	269,646,887	394,292,999

Notes to Financial Statements December 31, 2018 and 2017

	-	2018	2017
Investments at NAV:			
Pooled equity investments	\$	336,810,251	406,772,313
Pooled fixed-income investments		91,228,597	84,585,456
Alternative investments – principally, limited partnerships	_	697,087,221	596,967,433
	_	1,125,126,069	1,088,325,202
Total investments	\$	1,394,772,956	1,482,618,201

Invested cash and cash equivalents include cash, money market funds, and commercial paper held by the Fund's investment managers.

Equity investments include multiple diversified strategies that comprise large-cap, mid-cap, and small-cap holdings.

Pooled equity investments are \$442,059,871 and \$548,094,331, including investments at published NAV of \$105,249,620 and \$141,322,018, at December 31, 2018 and 2017, respectively. The underlying securities of these investments are primarily publicly traded. Pooled fixed-income investments are \$127,806,883 and \$127,529,031, including investments at published NAV of \$36,578,286 and \$42,943,575, at December 31, 2018 and 2017, respectively. The pooled investments at December 31, 2018 included above have a redemption period of three months or less, with the exception of \$26,502,883, which is subject to redemption lockup set to expire in 2019 (\$8,632,283), 2020 (\$13,308,119), and 2021 (\$4,562,481).

Alternative investments are \$697,087,221 as of December 31, 2018. As of December 31, 2017, alternative investments were \$600,227,370, including investments at published NAV of \$3,259,937. The Fund's alternative investments are diversified across four basic investment strategies, as follows:

Market neutral hedge funds (2018: \$73,321,779; 2017: \$69,539,003) – represent investments in a broad range of investment strategies that seek to exploit opportunities as they occur in the markets due to temporary dislocations or structural inefficiencies and include event-driven strategies, distressed debt, long/short credit, merger and other arbitrage, and value investing.

Long/short equity (2018: \$394,849,497; 2017: \$349,871,832) – primarily, investments in funds that, in turn, invest in liquid, marketable securities, attempting to realize gains through the identification of mispriced securities, involving buying long equities that are expected to increase in value and selling short equities that are expected to decrease in value.

Private equity (2018: \$217,102,188; 2017: \$170,505,435) – consists of buyout and venture capital limited partnership and limited liability company investments. Private equity buyout typically involves the purchase of significant equity stakes in established companies with the goal of increasing value through financial, operational, and strategic changes. Venture capital typically involves providing capital and professional expertise to early stage businesses in exchange for equity ownership with the potential for significant growth and value creation.

Notes to Financial Statements December 31, 2018 and 2017

Real estate (2018: \$11,813,757; 2017: \$10,311,100) – comprises limited partnership and limited liability company interests that focus on the purchase and development, improvement, and management of residential, commercial, and industrial real estate with value attempted to be realized through both rental income and gains from eventual property sales.

Included in net realized gains on investments are \$(2,658,452) and \$(1,314,497) of realized foreign exchange currency losses in 2018 and 2017, respectively. In addition, included in net unrealized (depreciation) appreciation of investments are (\$3,270,548) and \$5,112,790 of unrealized foreign exchange currency (losses) gains in 2018 and 2017, respectively.

Market neutral hedge funds, long/short equity investments, pooled fixed income, and pooled equity investments contain various monthly, quarterly, semiannual, and annual redemption restrictions with required written notice ranging from 14 to 120 days. In addition, certain of these investments are restricted by initial lockup periods. As of December 31, 2018, the following table summarizes the composition of \$1,038,038,030 at fair value of such investments by the various redemption provisions and lockup periods:

Redemption period		Amount
Daily	\$	141,827,906
Monthly		306,204,675
Quarterly		433,674,136
Annual		3,191,522
Lockup (a)	_	153,139,791
Total	\$_	1,038,038,030

(a) The amounts subject to redemption lockup are set to expire in 2019 (\$58,928,204), 2020 (\$71,830,114), 2021 (\$18,614,782), and pending liquidation (\$3,766,691).

The Fund's private equity and real estate limited partnership and limited liability company interests, of \$228,915,945, are generally for seven- to ten-year terms including extensions. These investments also contain minimum subscription or capital commitments. Unfunded capital commitments approximated \$124,840,752 at December 31, 2018. The Fund maintains sufficient liquidity in its investment portfolio to cover such capital commitments.

Notes to Financial Statements December 31, 2018 and 2017

(4) Forward Foreign Currency Contracts

The notional values of the forward foreign currency contracts held by the Fund, translated at the year-end exchange rates, were as follows:

	2018				
		Sales	3	Purcha	ases
	Local		U.S. dollar	Local	U.S. dollar
Australian dollar	1,230,000	\$	866,784	— \$	_
Canadian dollar	2,540,000		1,860,426	_	_
Euro currency unit	67,826		77,535	_	_
Japanese Yen	445,000,000		4,075,786	_	_
Norwegian Krone	17,200,000		1,992,040	_	_
South African Rand	_		_	5,100,000	351,337
Swedish Krona	38,700,000		4,376,006	_	_
U.S. dollar	350,223		350,223	13,310,261	13,310,261

	2017					
		Sales	3	Pur	chas	ses
	Local		U.S. dollar	Local		U.S. dollar
Australian dollar	_	\$	_	210,000	\$	164,248
Canadian dollar	1,750,000		1,397,377	1,750,000		1,397,377
Chinese Yuan Renminbi	_		_	134,785,250		20,648,232
Indian Rupee	132,000,000		2,053,841	_		_
Japanese Yen	385,000,000		3,422,378	_		_
New Zealand Dollar	3,100,000		2,203,159	_		_
Norwegian Krone	27,700,000		3,389,837	_		
Polish Zloty	2,620,000		754,013	_		_
Pound Sterling	9,620,000		13,038,257	_		_
South African Rand	_		_	18,300,000		1,476,366
Swedish Krona	30,000,000		3,672,275	_		_
Turkish Lira	6,390,000		1,680,917	_		_
U.S. dollar	13,067,617		13,067,617	21,363,213		21,363,213

These forward foreign currency contracts mature on varying dates through March 26, 2019. The net unrealized losses on forward foreign currency contracts of \$62,798 and \$369,764 at December 31, 2018 and 2017, respectively, are included in investments and represent the changes in the aggregate fair value of these instruments from the time of the Fund's investment. The ultimate gain or loss on the disposition or the execution of these contracts may differ from the amount recorded in the balance sheets at December 31, 2018 and 2017 due to subsequent changes in exchange rates or due to counterparty nonperformance. The gross unrealized gain on forward foreign currency contracts of \$114,245 and \$634,422 and gross unrealized loss of \$177,043 and \$1,004,186 represent the Fund's aggregate risk of counterparty nonperformance at December 31, 2018 and 2017, respectively.

Notes to Financial Statements December 31, 2018 and 2017

(5) Foreign Currencies and Geographic Composition of Investments

Investments in foreign securities may involve considerations different from investments in domestic securities due to various factors, which may include, without limitation; limited publicly available information; nonuniform accounting standards; lower trading volumes and lower liquidity; the possible imposition of withholding, confiscatory, and other taxes; the possible adoption of foreign governmental restrictions affecting the payment of principal and interest; changes in currency exchange rates and currency exchange control regulations; expropriation; or other adverse political or economic developments.

In addition, it may be more difficult to obtain and enforce a judgment against a foreign issuer or a foreign branch of a domestic bank. Further, to the extent investments in foreign securities are denominated in currencies of foreign countries, the Fund may be affected favorably or unfavorably by changes in currency exchange rates and in exchange control regulations and may incur costs in connection with conversion among currencies.

The geographic composition of the investments held, as measured by percentage of market value of country of risk, is presented in the tables below. Alternative investment strategies that are denominated in U.S. dollars have been categorized as United States, except where currency and geographic composition can be determined:

		2018	
	Equity managers/ alternatives	Fixed-income managers	Combined
United States	79.53 %	79.22 %	79.49 %
Hong Kong	9.35	_	8.26
Cayman Islands	6.42	_	5.68
United Kingdom	1.41	2.16	1.50
Brazil	1.56	1.01	1.50
Japan	1.08	2.52	1.24
Mexico	0.01	2.68	0.32
Sweden	_	2.70	0.31
Australia	0.02	1.74	0.22
Other	0.62	7.97	1.48
	100.00 %	100.00 %	100.00 %

Notes to Financial Statements December 31, 2018 and 2017

		2017	
	Equity managers/ alternatives	Fixed-income managers	Combined
United States	81.92 %	73.84 %	81.01 %
Hong Kong	10.06	_	8.92
Cayman Islands	2.84	_	2.52
United Kingdom	1.82	3.27	1.99
Japan	1.37	2.03	1.45
Brazil	1.28	1.32	1.28
Mexico	0.01	2.97	0.35
Australia	0.02	2.06	0.25
Sweden	-	2.18	0.25
Other	0.68	12.33	1.98
	100.00 %	100.00 %	100.00 %

(6) Administrative Service Fees

The Fund has no employees. An affiliated entity, The Ludwig Group, Inc. (LGI), provides management and administrative services to the Fund under an administrative services agreement. Fees are determined by time allocated to the Fund by LGI employees. Administrative service fees of \$853,421 and \$759,667 are included in administrative expenses in 2018 and 2017, respectively.

(7) Functional Allocation of Expenses

Administrative expenses at December 31, 2018 and 2017 are classified as follows:

	 2018	2017
Professional services	\$ 888,495	939,275
Occupancy costs	458,012	412,863
Taxes	197,404	64,366
Insurance	 72,888	73,422
	\$ 1,616,799	1,489,926

Notes to Financial Statements December 31, 2018 and 2017

(8) Liquidity and Availability

The Fund transfers cash to its administrative account on a quarterly basis to cover general administrative expenses. Included within investments are cash and cash equivalents available to satisfy obligations related to investing. Any obligations due that exceed the cash and cash equivalents component of investments are met by redeeming a portion of invested funds while taking into consideration the redemption periods discussed in note 3. Financial assets available for general expenditures within one year of December 31 are as follows:

Cash and cash equivalents Interest and dividends receivable Other receivables	\$	12,941 485,266 66,686
Investments:		10 111 000
Cash and cash equivalents		12,444,889
Equity and fixed income investments		98,226,595
Due from brokers, net		17,210,295
Alternative investments redeemable within one year		884,898,239
Investments with lock-ups expiring within one year	_	58,928,204
Total financial assets available for general expenditures within		
one year	\$_	1,072,273,115

(9) Subsequent Events

In connection with the preparation of the financial statements, the Fund evaluated subsequent events after the balance sheet date of December 31, 2018 through May 15, 2019, which was the date the financial statements were available to be issued, and determined that there were no matters that are required to be disclosed.